Return Rate: 9% in FFY22 and 9% in FFY21 but consistently 12% for years 17, 18, 19, and 20. IVRS gets a comparable return rate compared with other state VR agencies.

Successful Closures: Our satisfaction rate for all questions for the past four years have been positive with no significant concerns. Of the main questions, 84% was IVRS' lowest satisfaction rate as most are in the 90th percentile.

Unsuccessful Closures: Of the main questions, 55% was IVRS' lowest satisfaction rate, which is, "My Plan for Employment was carried out to my satisfaction." Even with the unsuccessful closures, the majority of the satisfaction rates are over 70%.

IVRS initiated Motivational Interviewing in FFY2015 to give counselors a better way of relating and communicating with job candidates. Since that time, IVRS has seen an increase in satisfaction on the unsuccessful closures in these 3 questions. IVRS has continued to make it a priority by identifying counselors in each area office that will be leaders in this area to provide guidance and assistance to other staff members. Motivational Interviewing relates to following survey questions 1, 2, and 3 identified below:

- 1. I am satisfied with the way my counselor related to me.
 - a) Unsuccessfully Closed: 1 in 5 were unsatisfied. In FFY15 22%, FFY16 19%, FFY17 19%, FFY18 19%, FFY19 21%, FFY20 16%, FFY21 21%, FFY22 20%.
- 2. My counselor took my concerns seriously.
 - a) Unsuccessfully Closed: 1 in 5 were unsatisfied. FFY15 23%, FFY16 21%, FFY17 19%, FFY18 19%, FFY19 20%, FFY20 14%, FFY21 20%, FFY22 18%.
- 3. My counselor understood my needs.
 - a) Unsuccessfully Closed: Nearly 1 in 4 were unsatisfied. FFY15 23%, FFY16 22%, FFY17 19%, FFY18 19%, FFY19 24%, FFY20 17%, FFY21 23%, FFY22 22%.
 - 3b. My counselor helped me find resources in the community?
 - a) Unsuccessfully Closed: 1 in 5 were unsatisfied.

Survey questions 6 and 7 focus on employment outcome, therefore, the expectations would be the unsuccessful job candidates would not be as satisfied due to the fact the job candidate did not get placed in employment. IVRS saw a decrease in satisfaction in these two areas as IVRS has focused on client-centered services so even if a JC is not employed they are more prepared for employment.

- 6. I am satisfied with how well VR prepared me for employment.
 - a) Unsuccessfully Closed: Over 1 in 4 were unsatisfied. FFY15 32%, FFY16 28%, FFY17 26%, FFY18 25%, FFY19 36%, FFY20 27%, FFY21 27%, FFY22 29%.
 - 6e. I received all agreed upon services in the time-frame that met my needs? Unsuccessfully Closed: 1 in 7 were unsatisfied.
- 7. I am employed or more prepared for employment because of the services I received?

- a) Unsuccessfully Closed: Over 1 in 3 were unsatisfied. FFY15 43%, FFY16 39%, FFY17 40%, FFY18 38%, FFY19 45%, FFY20 38%, FFY21 42%. FFY22 40%.
- 7a. Services I received helped to decrease or remove the challenges I had related to employment?

Unsuccessfully Closed: 1 in 4 was not satisfied.

- 7b. I can independently search for employment?
 - Unsuccessfully Closed: 1 in 11 was not satisfied.
- 7c. I can identify and request appropriate accommodations from an employer? Unsuccessfully Closed: 1 in 9 was not satisfied.
- 7d. I obtained or am more prepared for a job that matches my skills and interests?

Unsuccessfully Closed: 1 in 6 was not satisfied.

7e. IVRS staff helped me achieve my employment goal? Unsuccessfully Closed: 1 in 4 was not satisfied.

Question 9 focuses on services IVRS are not able to provide. Due to legislation, IVRS is allowed to provide employment related services only. All other services would have to be provided by referral to other agencies. The survey does have question 8 regarding referral for services to other agencies/entities. IVRS job candidates have responded as being satisfied with the referral and services received from those agencies/entities. Based on this, the need for services IVRS could not provide are being provided by partners with IVRS.

- 9. I needed services that IVRS could not provide before I was ready for employment?
 - a) Successfully Closed: FFY15 72%, FFY16 72%, FFY17 70%, FFY18 73%, FFY19 – 75%, FFY20 – 76%, FFY21 – 73%, FFY22 – 70% did not need other services that VR could not provide.
 - b) Unsuccessfully Closed: FFY15 47%, FFY16 48%, FFY17 60%, FFY18 45%, FFY19 50%, FFY20 56%, FFY21 56%, FFY22 62% did not need other services that VR could not provide.

IVRS has begun to work with the local office to improve internal workforce planning. Resource managers are going to each office to identify staff structure and processes to identify best practices for teaming and collaborating services for JCs. One of the main areas of focus is to identify ways to improve efficiencies that will impact timely service delivery so the job candidates plan for employment is not delayed. The satisfaction rate has been consistent over the past 4 years and the goal would be through the new process IVRS would see these areas improve.

- 10. I had a satisfactory experience through IVRS?
 - a) Unsuccessfully Closed: 1 in 5 were not satisfied. FFY15 22%, FFY16 22%, FFY17 24%, FFY18 19%, FFY19 28%, FFY20 21%, FFY21 27%, FFY22 20%.
- 13. My Plan for Employment was carried out to my satisfaction?

- a) Unsuccessfully Closed: 1 in 3 were not satisfied. FFY15 30%, FFY16 37%, FFY17 28%, FFY18 30%, FFY19 40%, FFY20 33%, FFY21 39%, FFY22 29%.
- 13a. All services that I needed to be successfully employed were provided? Unsuccessfully Closed. 1 in 5 were not satisfied.
- 13b. Everyone involved in my plan worked well together to address issues? Unsuccessfully Closed. 1 in 5 were not satisfied.

IVRS is addressing the ADA accessibility issues on a quarterly basis. The local area office supervisors discuss with the property owner the issues that have been identified and timing of correcting the issues. IVRS, IWD and CAP performed an accessibility study for each co-location, which provided recommendations for changes to make the location more accessible.

The major area of concern appears to be survey question 14d. Staff referred me to community partners who understood my disability. IVRS Bureau Chief has made it a focus to communicate better with our partners so that there is a better understanding of services provided and population served.

- 14. VR staff adequately accommodated my disability?
 - a) Unsuccessfully Closed. 1 in 5 were not satisfied. FFY15 25%, FFY16 19%, FFY17 22%, FFY18 17%, FFY19 23%, FFY20 17%, FFY21 22%, FFY22 14%.

Overall, IVRS has seen improvements across the board in most areas. As an agency, IVRS continues to review policies, procedures, processes and regulations regularly to seek out strategies to improve the job candidate experience with IVRS. Some of the highlights:

- Successful Closures satisfaction rates are averaging over 90%.
- Unsuccessful Closures satisfaction rate are averaging 70%.
- Motivational Interviewing continues to be a focus.
- Benefits planning services continue to improve as IVRS has invested in a personnel position in this area.
- Restructuring the Resource Team to focus on specialty areas that allows for expertise and consistent messaging. This has included hiring an Assistant Bureau Chief for Transition and dedicating two Counselor Specialist to assist with Transition Services.
- Expanded Business Services by adding personnel positions in Iowa City as well
 as having dedicated field staff that are 50% field staff and 50% business services
 in several other area offices including Des Moines, Dubuque, Mason City and
 Sioux City. We will continue to explore this in additional areas moving forward
 and will be discussing with Waterloo this year.
- Expanded rehabilitation technology services through utilization of the 1 Assistive Technology Specialists to help decrease barriers and challenges to employment.
- Expanded education of field staff for serving the Deaf and Hard of Hearing population as well as hiring dedicated staff to positions to serve the Deaf and Hard of Hearing. This has already occurred in Des Moines, Council Bluffs and

Ottumwa. A new person has been hired and will start in 2022 for Cedar Rapids and we have two additional positions that we will plan to fill this year.